CHIPRA One Year Later: Where Does Implementation Stand?

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Vikki Wachino is director of Family and Children’s Health Programs at the Centers for Medicare & Medicaid Services (CMS) at the U.S. Department of Health and Human Services. She oversees CMS’ work on coverage for children and parents through Medicaid and the Children’s Health Insurance Program (CHIP). This includes implementation of the Children’s Health Insurance Program Reauthorization Act, as well as policies relating to Medicaid and CHIP eligibility, enrollment, outreach, benefits, access, and quality.

Prior to working at CMS, Ms. Wachino was a consultant working with research institutions, nonprofit organizations, and foundations on health coverage for low-income people. She has served as health policy director of the Center on Budget and Policy Priorities, where she directed the Center’s work on Medicaid, CHIP, the uninsured, and issues related to low-income Medicare beneficiaries. Ms. Wachino also worked as associate director of the Kaiser Family Foundation’s Commission on Medicaid and the Uninsured, where her work focused on health coverage, the financing of the Medicaid program, and the impact of the 2001-2003 state budget crisis on
Medicaid. She previously worked at the White House Office of Management and Budget from 1995 to 2000. Ms. Wachino holds an MPP degree from Harvard University’s Kennedy School of Government and a BA degree from Mount Holyoke College.

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Judith Arnold is the director of the Division of Coverage and Enrollment within the Office of Health Insurance Programs in the Department of Health in New York. In that capacity, Ms. Arnold is responsible for enrollment policy development and operations for Medicaid, Family Health Plus, and Child Health Plus. Ms. Arnold is also the SCHIP (State Children’s Health Insurance Program) director for New York state, a position she has held since the program’s inception. She directed the successful transition of CHPlus from $100 million state-only program to the state’s SCHIP program with expenditures of nearly $1 billion. During this time, she oversaw a four-fold increase in enrollment, reducing New York’s uninsurance rate among children by 40 percent. Ms. Arnold also developed and implemented the facilitated enrollment program.

Prior to joining the Department, Ms. Arnold was a vice president of The Lewin Group, a Washington-area health care consulting firm. For nearly 11 years, Ms. Arnold worked with federal, state, and private sector clients on health care reform, coverage of the uninsured, and health care financing. Ms. Arnold graduated from the University of Rochester and received a master’s degree in public policy from the University of Michigan.

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Andrew Allison, PhD, is the executive director of the Kansas Health Policy Authority (KHPA). He was the agency’s deputy director from December 2005 through May 2009, and served as Medicaid director during much of that time. Prior to joining the KHPA, he spent six years at the
Kansas Health Institute as a researcher and director of Health Care Finance and Organization. His research focused primarily on the effectiveness, availability, and cost of health care and health insurance in Kansas.

Dr. Allison worked as a Medicaid budget analyst at the Office of Management and Budget in Washington, DC, from 1992 to 1995, providing staff support for health care reform efforts and reviewing comprehensive statewide health care reform waiver applications. He has a bachelor’s degree in history from Ouachita Baptist University, a master’s degree in public policy from Duke University, and a doctorate in economics from Vanderbilt University.

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Mary Dalton is the Medicaid and health services branch manager for the Montana Department of Public Health and Human Services. She has oversight responsibility for Medicaid, Children's Health Insurance Program (CHIP), Medicaid Management Information Systems (MMIS), mental health, and services for people with developmental disabilities. Ms. Dalton has been with the Department for over 23 years. She counts among her highest accomplishments the establishment of the original CHIP program in Montana. Before joining the Department, she worked as a contract manager and utilization review coordinator for the state peer review organization and as a staff nurse in various hospitals and a home health agency. Ms. Dalton holds a bachelor of science degree in nursing from Montana State University and a master of public administration degree from the University of Montana.
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Cathy Caldwell is the director of the Bureau of Children’s Health Insurance in the Alabama Department of Public Health. As director, she oversees the statewide program known as ALL Kids, which provides health care coverage to children within the state of Alabama. Ms. Caldwell has over ten years of state government experience with Alabama’s children’s health insurance programs. Prior to serving as director, she held positions as administrative director and data manager for the Bureau of Children’s Health Insurance. Ms. Caldwell earned a bachelor of science degree in psychology from Auburn University at Montgomery, and a master of public health degree from the University of Alabama at Birmingham.